

**SANTA CRUZ CITY SCHOOLS DISTRICT
MEETING OF THE BOARD OF EDUCATION
FOR THE ELEMENTARY
AND SECONDARY DISTRICTS
WEDNESDAY, NOVEMBER 1, 2023
OPEN SESSION BEGINS AT 6:00 P.M.
ZOOM REMOTE BOARD MEETING**

**POSTED
DATE: 10/27/2023
LOCATION:
District Office
TIME:
EMPLOYEE:**

**COMMUNITY MEMBERS CAN PARTICIPATE REMOTELY VIA ZOOM OR
IN PERSON AT THE COUNTY OFFICE OF EDUCATION, BOARD ROOM
400 ENCINAL STREET, SANTA CRUZ, CA.
MASKS ARE STRONGLY ENGOURAGED**

[Click on this link to join meeting.](#)

Meeting ID: 872 0342 7686

Meeting Password: SCCS

AGENDA

Item	Purpose / Support
Agenda	
1. Convene Closed Session	5:00 p.m.
1.1 Roll Call	
1.2 AB 2449 Remote Attendance	
1.4 Public Comments prior to Closed Session	<i>Members of the public may comment on items that are listed on the Closed Session Agenda.</i>
2. Closed Session Items	
2.1 Certificated/Classified/Management Leaves, Retirements, Resignations & Appointments	<i>Information for possible action.</i>
2.2 Public Employee Discipline/Dismissal/Release/Complaint (Govt. Code Section 54957)	<i>Information for possible action.</i>
2.3 Conference with Labor Negotiators (Govt. Code Section 54957.6)	<i>SCCS Negotiator Parks will provide an update to and receive direction from Trustees regarding negotiations with the GSCFT.</i>
2.4 Conference with Labor Negotiators (Govt. Code Section 54957.6)	<i>SCCS Negotiator Parks will provide an update to and receive direction from Trustees regarding negotiations with the SCCCE.</i>
3. Convene Open Session	6:00 p.m.
3.1 Welcome	
3.2 Pledge of Allegiance	
3.3 Agenda changes, additions, deletions, or announcements	
3.4 AB 2449 Remote Attendance	
4. Public Comments	<i>For presentations of matters not on the Agenda. 3 minutes for individuals; 15 minutes per subject.</i>

Note to Members of the Public: Thank you for taking the time to attend this meeting. Santa Cruz City School Board Members appreciate your presence and your comments regarding items not on the agenda are valued. Per Santa Cruz City Schools Board Bylaw protocols, Trustees will not comment on Public Comments during this time.

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5. General Public Business	
6. Items to be Transacted and/or Discussed	
6.1 Study Session: Update on Long Term Fiscal Projections, Local Housing Development and Impacts on Enrollment Study Session	The Board will discuss: <ul style="list-style-type: none"> • Update on Strategic Financial Planning • Local Housing Development • District Boundaries
7. Adjournment	

The board book for this meeting, including this agenda and back-up materials, may be viewed or downloaded online: http://sccs.net/board_of_education or may be viewed at the District Office, 133 Mission St. Ste. 100, Santa Cruz, CA 95060.

Public Participation:

All persons are encouraged to attend and, when appropriate, to participate in meetings of the Santa Cruz City Schools Board of Education. If you wish to speak to an item on the agenda, please be present at the beginning of the meeting as any item, upon motion, may be moved to the beginning of the agenda. Consideration of all matters is conducted in open session except those relating to litigation, personnel and employee negotiations, which, by law, may be considered in closed session.

Translation Requests:

Spanish language translation is available on an as-needed basis. Please make advance arrangements with Wednesday Manners by telephone at (831) 429-3410 extension 48220.

Las Solicitudes de Traducción:

Traducciones del inglés al español y del español al inglés están disponibles en las sesiones de la mesa directiva. Por favor haga arreglos por anticipado con Wednesday Manners por teléfono al número (831) 429-3410 x48220.

Board Meeting Information

1. The Regular Board Meeting on November 8, 2023, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
2. The Study Session on December 6, 2023, 6:00 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
3. The Regular Board Meeting on December 13, 2023, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
4. The Regular Board Meeting on January 17, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
5. The Study Session on January 31, 2024, 6:00 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
6. The Regular Board Meeting on February 14, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
7. The Regular Board Meeting on February 28, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
8. The Regular Board Meeting on March 13, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
9. The Regular Board Meeting on March 27, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
10. The Regular Board Meeting on April 10, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.

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11. The Study Session Meeting on April 24, 2024, 6:00 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
12. The Regular Board Meeting on May 15, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
13. The Study Session on May 22, 2024, 6:00 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
14. The Regular Board Meeting on May 29, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.
15. The Regular Board Meeting on June 12, 2024, 6:30 p.m., at the Santa Cruz County Office of Education, and will be broadcast to the public remotely via Zoom.

SANTA CRUZ CITY SCHOOL DISTRICT

AGENDA ITEM: Study Session: Update on Long Term Fiscal Projections, Local Housing Development and Impacts on Enrollment Study Session

MEETING DATE: November 1, 2023

FROM: Kris Munro, Superintendent

BACKGROUND:

Staff will facilitate a Board Study Session on strategic financial planning and managing future population growth.

Consultant Curt Pollock will provide an update to the Board on future fiscal planning given unexpected increases in enrollment and impending housing development. Curt brings extensive experience in school finance including serving as a Chief Business Officer at both the District and County level, positions at the California Department of Education, a decade with School Services of California, and served as a professor at Sonoma State University. In addition to these positions, Mr. Pollock has served as a mentor to Chief Business Officers across the state and worked as a private consultant for many school districts.

This work is in direct support of the following district goals and its corresponding metrics:

Goal #5: SCCS will maintain a balanced budget and efficient and effective management.

Strategic Financial Planning

Managing Future Population Growth

November 1, 2023 Study Session



Topics To Review:

- **Unexpected increase in student population**
- **Impact of new housing construction**
- **Basic Aid vs. Average Daily Attendance** -- *not all students generate new revenue*
- **Current school capacities**
- **Demographics**
- **Review current school boundaries**

Declining Enrollment Review

- In 2021, both Fiscal Crisis Management & Assistance Team (FCMAT) and School Services of California (SSC) **predicted 16-17% declining enrollment** for Santa Cruz County
- Fiscal Plan created based on 10-year decline
- Vision 2030 convened to discuss strategy

Declining Enrollment Update

- Enrollment significantly exceeded projection (*342 Students*)
- Year over year enrollment increased (*169 students*)
- **Housing stats** from the Regional Housing Needs Allocation (RHNA) 5 & 6 report **may indicate growth**
- Long term fiscal plan developed in the spring tied to declining enrollment
- Now, SCCS may be attempting to handle uneven distribution of enrollment increases

Impact of New Housing

- Up to **33 new housing developments** within District
- Potential for **hundreds** (*or thousands*) **of new students**
- Optimistically, this could **offset declining enrollment**
- May create **capacity challenges** at some schools

Funding Generated *from* Enrollment

- Not all students generate additional funding
- **Elementary District: basic aid** (*it will not receive any additional LCFF funding for additional students*)
- **High School District (6-12):** district receives additional LCFF funding per pupil



Funding from Enrollment *continued*

- 77 students enrolled from 350 Ocean development:
 - **32 elementary, 25 middle, 18 high school, 2 AFE**
- **The 18 elementary students will generate \$0**
- **The 25 middle school students may generate \approx \$260,000**
- **The 18 high school students may generate \approx \$218,000**

Current School Capacities

- **The District may need to increase capacity** of schools to handle this growth
- **School capacity can be complex:** some “available” space is being used for special programs
- **Some of the schools may need to add classrooms** if space is available

Current School Capacities *Continued*

- **To consider:** could growth require the reopening of a closed school?
- **Another consideration:** could uneven growth require adjusting current school boundaries?

Adjusting School Boundaries

- **Majority of new housing districted for Westlake, Mission Hill & Santa Cruz High** (*too much for our Westside schools to accommodate*)
- **Potential solution:** adjustment of current school boundaries
 - *Could reduce need for additional portables*

New Housing & Enrollment *Impacts*

- RHNA Impacts in Santa Cruz
- Current New Developments
- Current District Boundary Maps & Impacts of New Housing
- Potential New Boundary Impacts
- 6th RHNA Cycle More to Come

Example: 350 Ocean off Broadway



Family Units: **47**

Enrolled Students: **77**

AFE.....	2
Bay View.....	1
B4O.....	23
Costanoa HS.....	1
DeLaveaga.....	2
Gault.....	28
Harbor HS.....	12
Mission Hill Middle....	2
Santa Cruz HS.....	5
Westlake Elementary..	1



Demographic Study

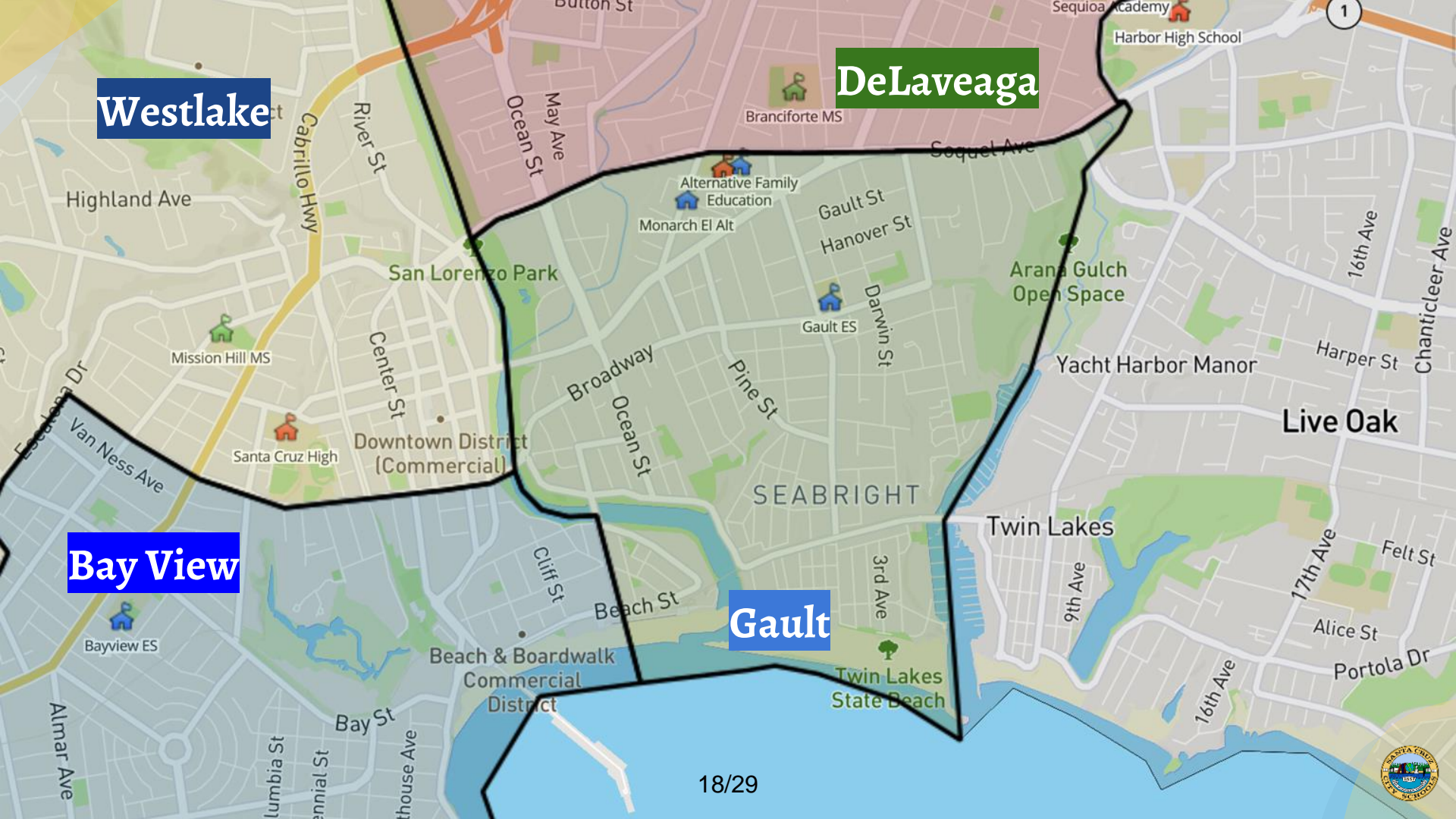
- Can assist District to project enrollment growth/decline
- However, recent enrollment fluctuation (*combination of housing developments and uneven enrollment*) complicates projections
- 2023-24 school year, the District saw growth despite projected decline in enrollment
- Growth may continue, but nearly impossible to predict accurately

Westlake

DeLaveaga

Bay View

Gault

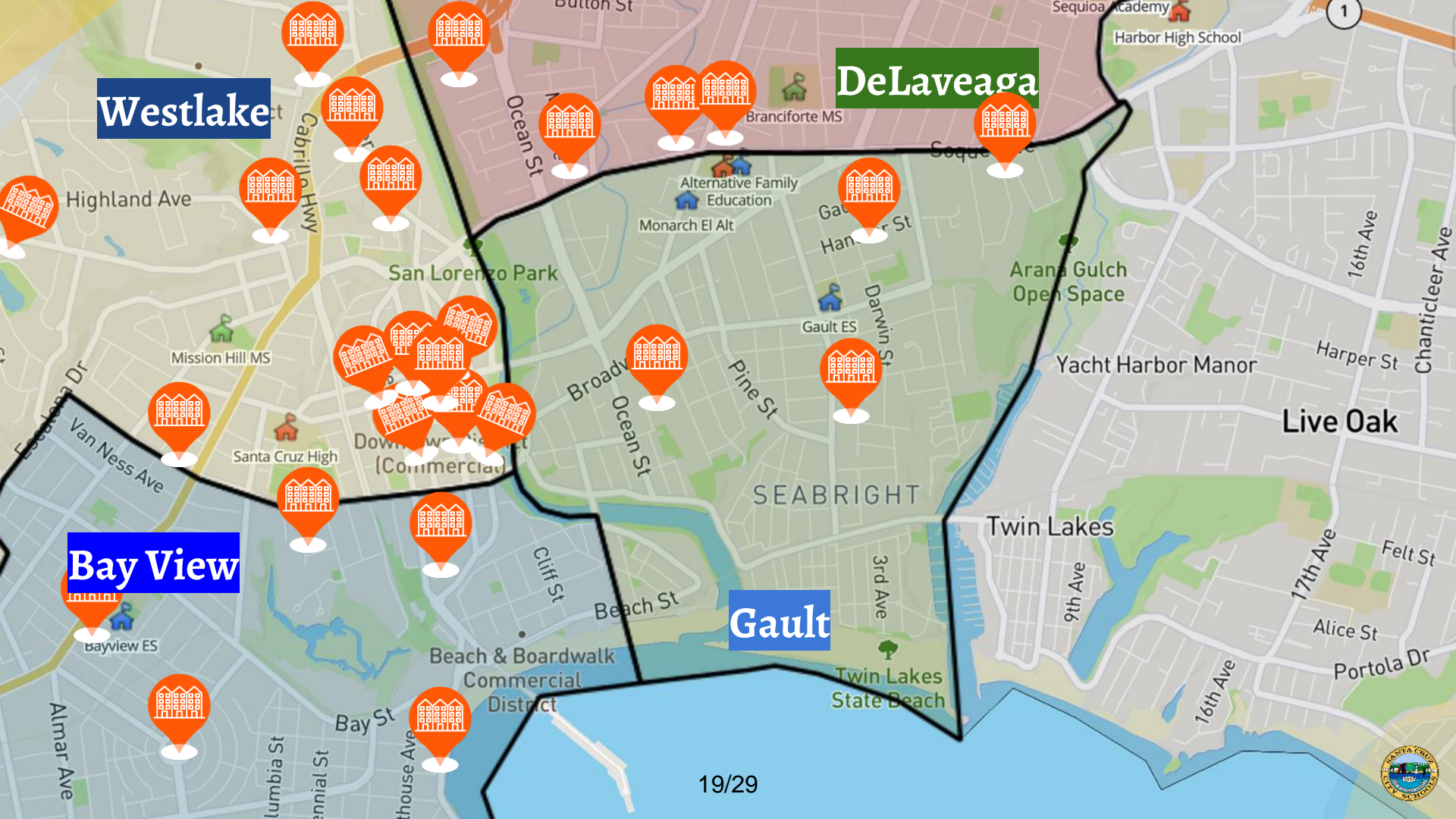


Westlake

DeLaveaga

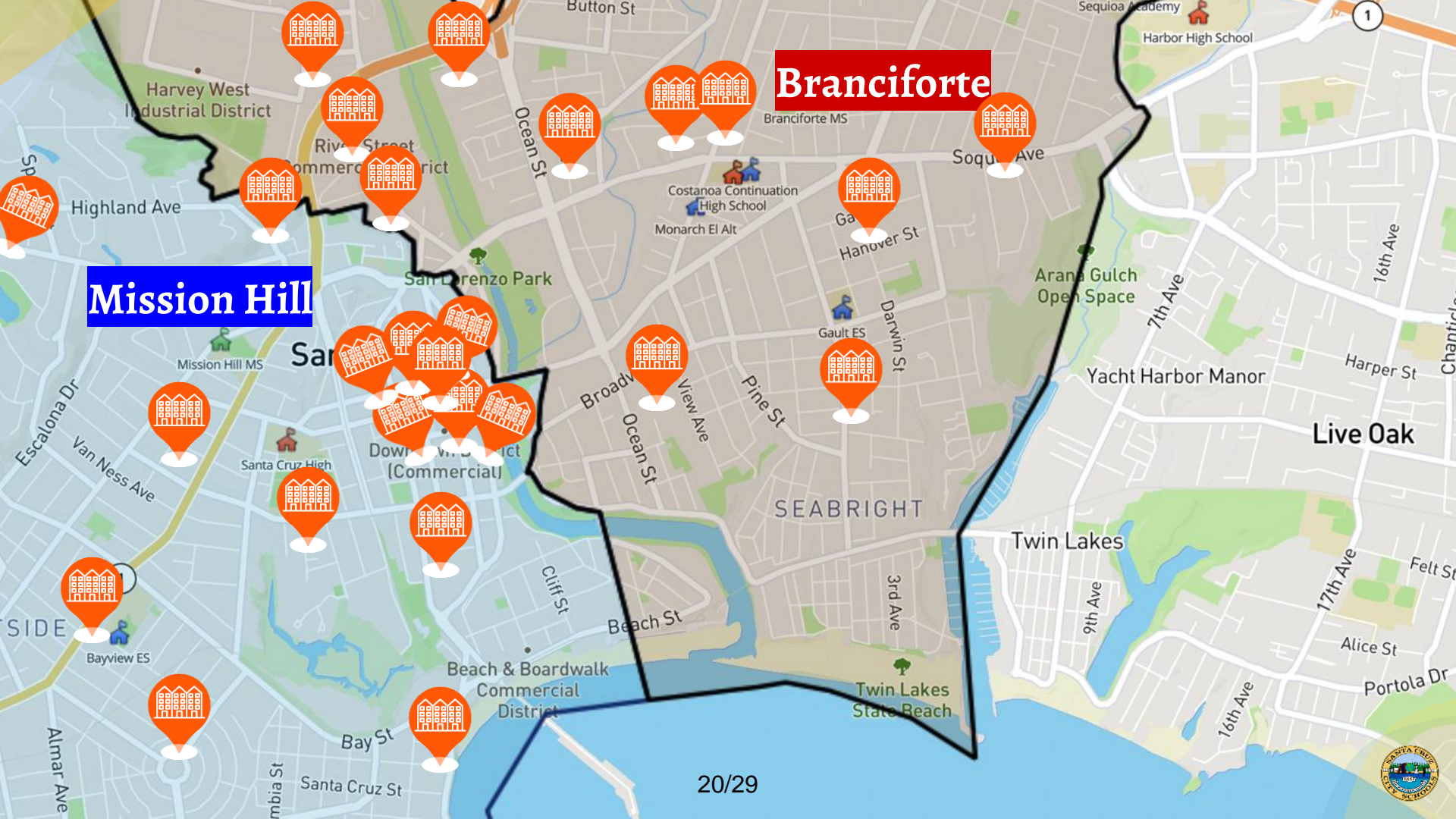
Bay View

Gault



Branciforte

Mission Hill



Family Units in next 3-5 years (current boundaries)



20



17



66



330



37



396



Possible Boundary Adjustments

- **Important note: ANY currently-enrolled students will be able to continue at their school, regardless of boundary shifts.**

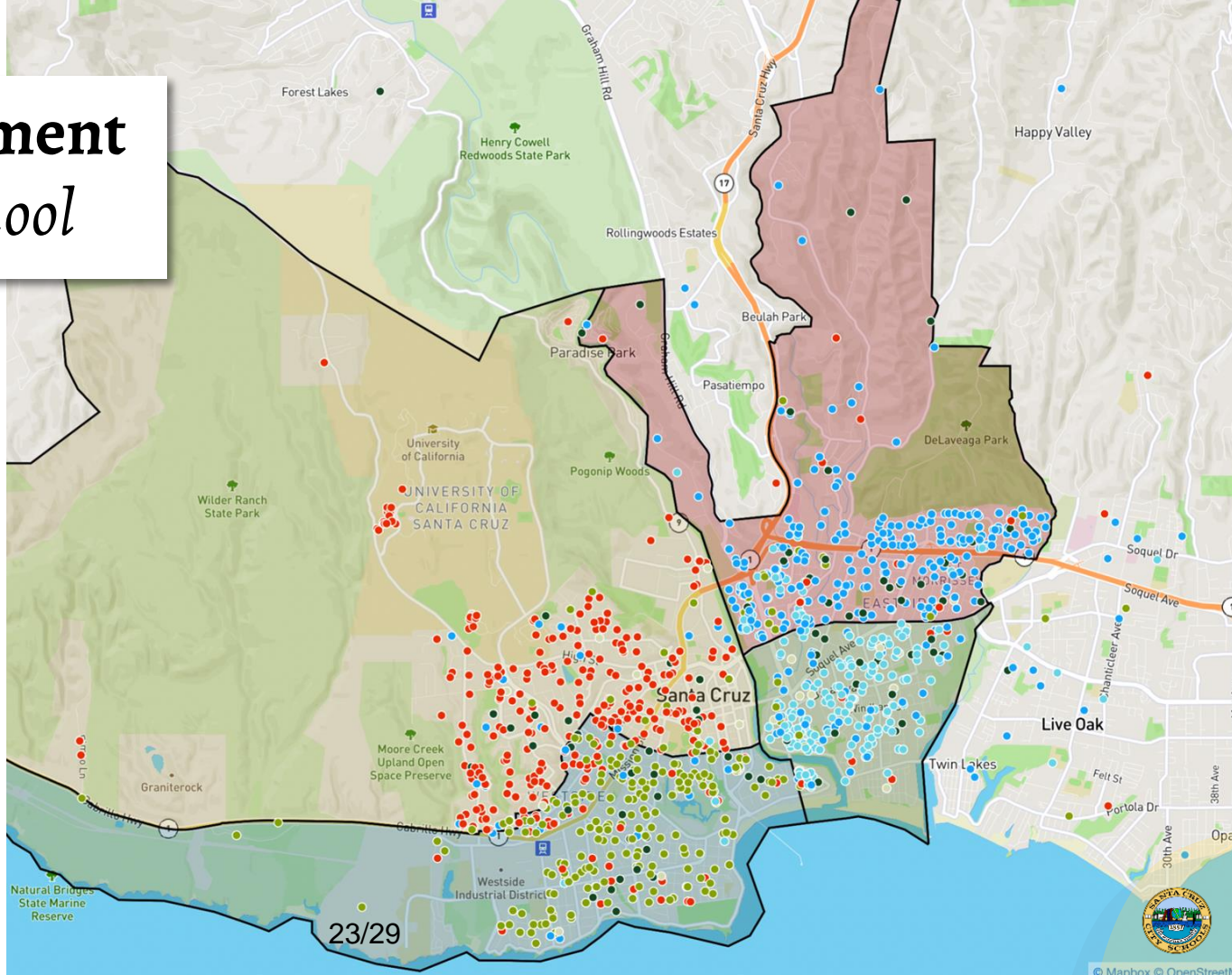
Current Enrollment *by elementary school*

Westlake = ●

Bay View = ●

DeLaveaga = ●






Gault = ●

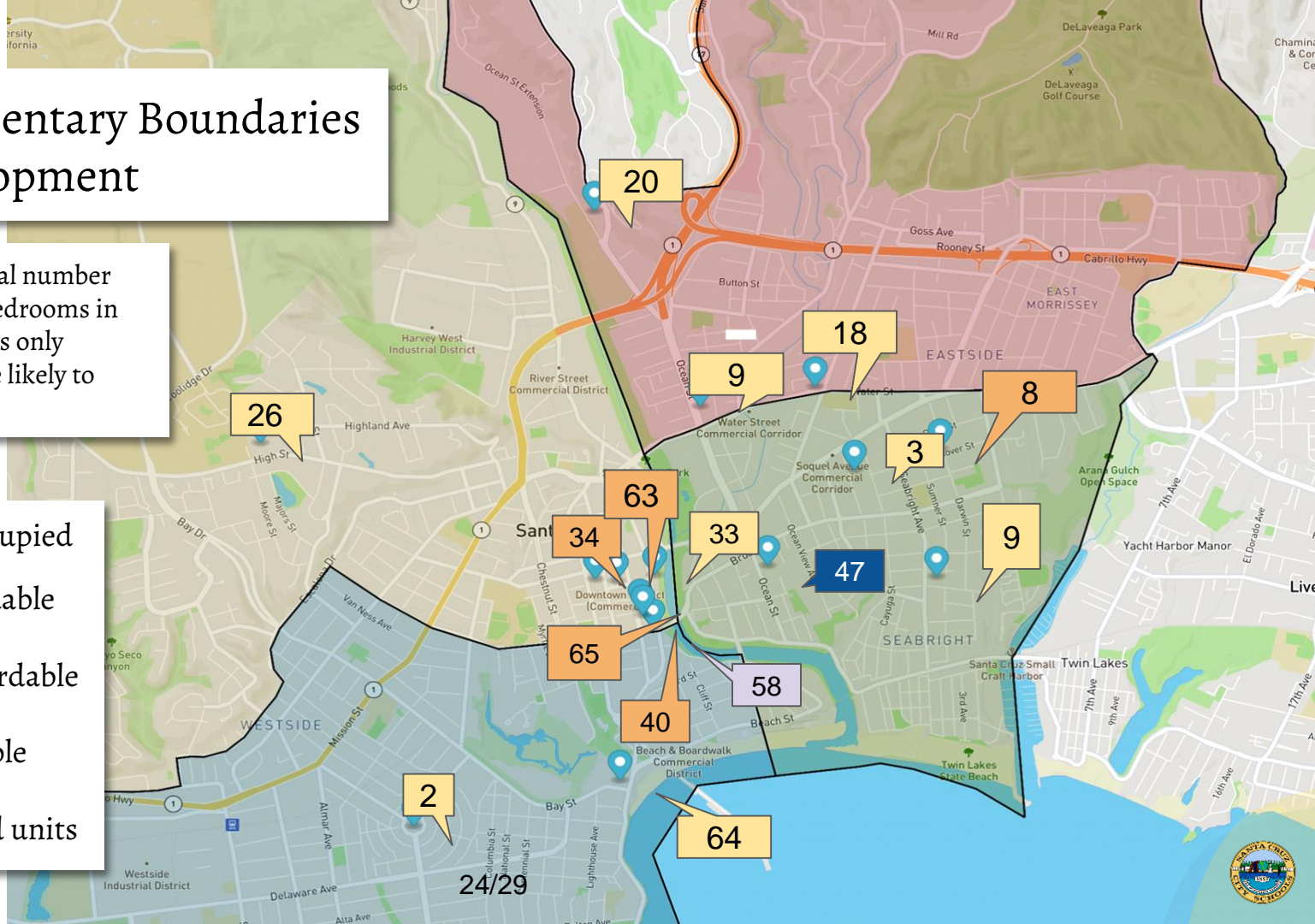


Current Elementary Boundaries & New Development

Number in box is the total number units with at least two bedrooms in development. Map shows only developments which are likely to house families.

Key:

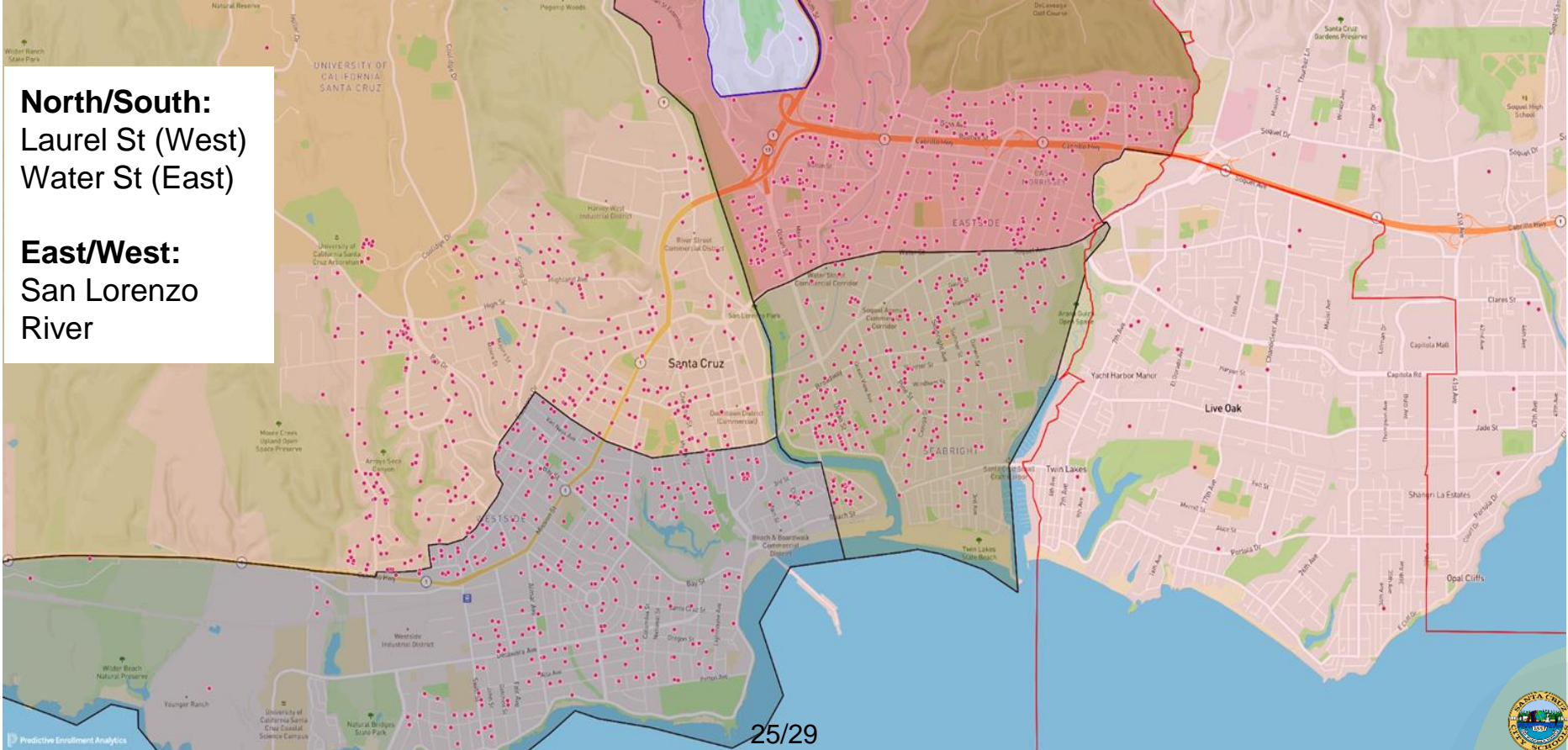
-  = Already Occupied
-  = 100% Affordable
-  = 15-20% Affordable
-  = 0% Affordable
-  25 = # of 2 & 3 Bd units



Current Boundaries

North/South:
Laurel St (West)
Water St (East)

East/West:
San Lorenzo
River



Preliminary Proposed Boundary Adjustment

North/South:

Walnut (West)

Water St (East)

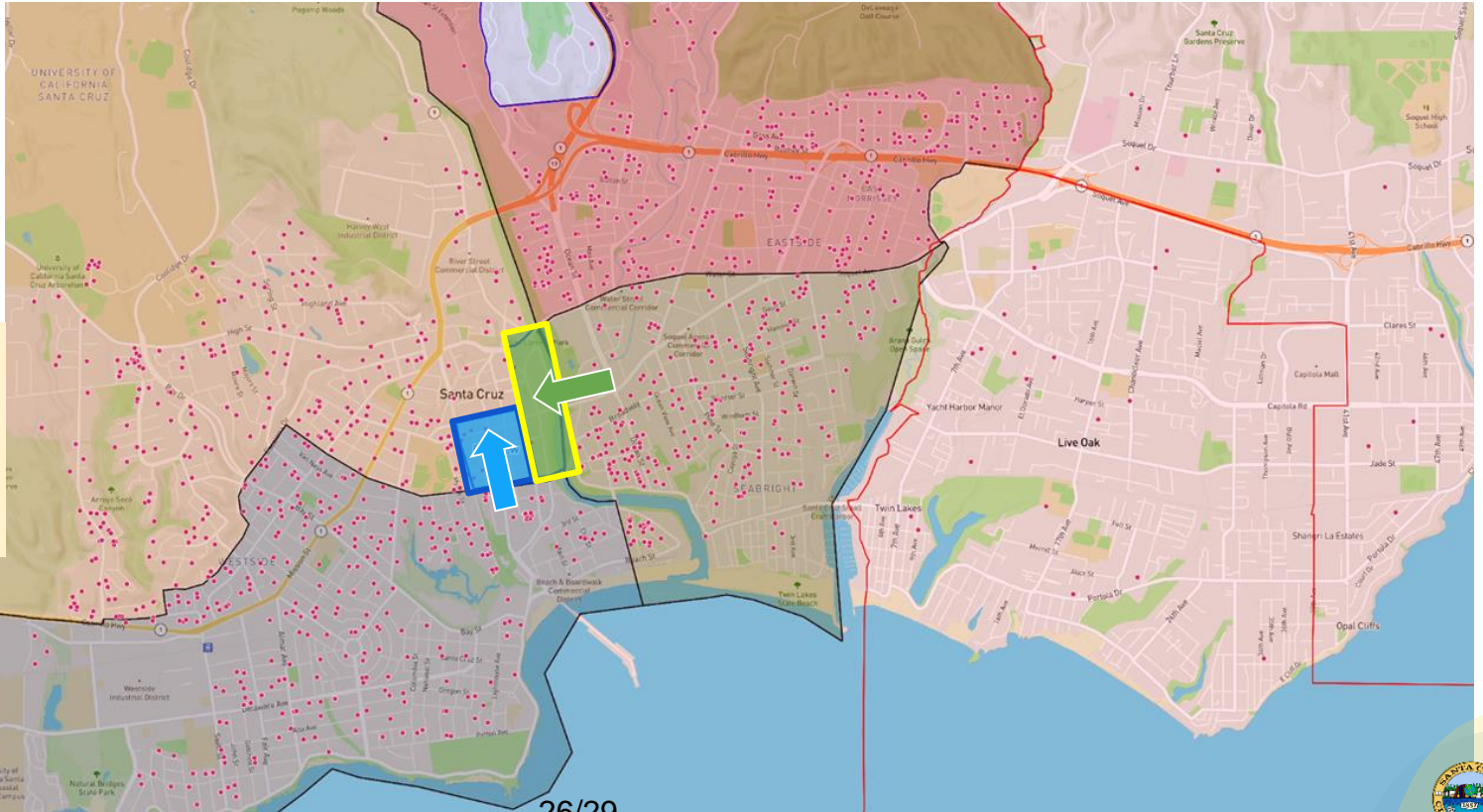
East/West:

Center St (West)

Pacific Ave (East)

Blue: Bay View,
MHMS, SCHS

Green: Gault,
B4OMS, HHS



Downtown: *expanded view*

Total # of 2
and 3 Bd
units

15 - 20%
Affordable

100%
Affordable

0%
Affordable



Considerations & Recommendations for Future Planning

- Monitor enrollment regularly by grade and school
- Analyze whether to add additional classrooms (permanent or portable)
- Analyze whether to reopen a closed school
- Determine if additional staffing will be needed
- Revise financial projections as growth/decline occurs

Thank you & Questions

